

## **Site visit inspection report on compliance with HTA minimum standards**

**Russells Hall Hospital**

**HTA licensing number 30009**

**Licensed under the Human Tissue Act 2004 for the**

- **making of a post mortem examination;**
- **removal from the body of a deceased person (otherwise than in the course of an anatomical examination or post-mortem examination) of relevant material of which the body consists or which it contains, for use for a scheduled purpose other than transplantation; and**
- **storage of the body of a deceased person or relevant material which has come from a human body for use for a scheduled purpose**

**5 June 2014**

### **Summary of inspection findings**

The HTA found the Designated Individual, the Licence Holder, the premises and the practices to be suitable in accordance with the requirements of the legislation.

Although the HTA found that Russells Hall Hospital (the establishment) had met the majority of the HTA standards, three minor shortfalls were found in relation to: the level of detail in some key standard operating procedures; tissue traceability audits; and training in mortuary procedures for hospital portering staff.

Particular examples of strengths and good practice are included in the concluding comments section of the report.

## **The HTA's regulatory requirements**

The HTA must assure itself that the Designated Individual, Licence Holder, premises and practices are suitable.

The statutory duties of the Designated Individual (DI) are set out in Section 18 of the Human Tissue Act 2004. They are to secure that:

- the other persons to whom the licence applies are suitable persons to participate in the carrying-on of the licensed activity;
- suitable practices are used in the course of carrying on that activity; and
- the conditions of the licence are complied with.

The HTA developed its licensing standards with input from its stakeholders. They are designed to ensure the safe and ethical use of human tissue and the dignified and respectful treatment of the deceased. The HTA inspects the establishments it licences against four groups of standards:

- consent
- governance and quality systems
- premises facilities and equipment
- disposal.

This is an exception-based report: only those standards that have been assessed as not met are included. Where the HTA determines that a standard is not met, the level of the shortfall is classified as 'Critical', 'Major' or 'Minor' (see Appendix 2: Classification of the level of shortfall). Where HTA standards are fully met, but the HTA has identified an area of practice that could be further improved, advice is given to the DI.

Reports of HTA inspections carried out from 1 November 2010 are published on the HTA's website.

## **Background to the establishment and description of inspection activities undertaken**

Approximately 300 adult post mortem (PM) examinations are carried out at Russells Hall Hospital (the establishment) each year. Most PM examinations are performed under the authority of HM Coroner for The Black Country, with a small number of adult hospital (consented) PM cases taking place each year. Forensic, perinatal and paediatric cases are transferred to other HTA-licensed establishments for PM examination. Consent for perinatal and paediatric PM examination is sought by Trust staff using documentation from the establishment where these are carried out. Bereavement Officers support clinicians seeking consent for adult hospital PM examinations. The establishment has adapted the HTA's model consent form for adult hospital PM examination for local use.

Tissues taken at PM examination for histopathological analysis are cassetted in the mortuary and processed into paraffin wax-embedded blocks and microscope slides in the histopathology laboratory. Upon conclusion of investigation, blocks and slides are transferred to the mortuary, either for storage for future use for a scheduled purpose, with the consent of the family, or for disposal in line with the family's instructions. Organs and toxicology samples are referred to other HTA-licensed establishments for analysis.

The establishment has been licensed by the HTA since June 2007. One previous routine site visit inspection took place in July 2010. This report describes the second routine site visit inspection of the establishment in June 2014. The inspectors interviewed staff involved with licensable activities, reviewed documentation and carried out a visual inspection of the mortuary and histopathology laboratory. An audit of identifiers and storage locations for two adult bodies in storage found no anomalies. Records of a further three adult cases subject to PM examination, where tissues were taken for histopathological analysis, were audited from PM examination through to compliance with the family's wishes for the retained tissue. No anomalies were found.

The establishment has an HTA licence under the Human Tissue (Quality and Safety for Human Application) Regulations 2007 (licensing number 12129). Activities taking place under that HTA licence were not reviewed at this inspection.

## Inspection findings

The HTA found the Designated Individual and the Licence Holder to be suitable in accordance with the requirements of the legislation.

## Compliance with HTA standards

### Governance and Quality

Standard	Inspection findings	Level of shortfall
<p>GQ1 All aspects of the establishment's work are supported by ratified documented policies and procedures as part of the overall governance process.</p>	<p>Some key documented standard operating procedures (SOPs) are insufficiently detailed, for example:</p> <ul style="list-style-type: none"> <li>• SOP/CP/MT09 "Release of bodies from the mortuary", SOP/CP/MT17 "Receipt of bodies into mortuary" and SOP/CP/MT12 "Viewing of bodies by relatives" do not state clearly which of the deceased's personal identifiers, such as their full name, home address or hospital number, should be used as points of identification;</li> <li>• SOP/CP/MT17 does not clearly describe procedures for release of a perinatal case to a funeral director for burial or cremation, or refer to completion of the mortuary office 'Baby book' as a secondary record of release;</li> <li>• SOP/CP/MT09 does not state that if an incorrect body is released to a funeral director, this will be reported as an HTA Reportable Incident (HTARI), in line with SOP/CP/MT20.</li> </ul> <p>This is not an exhaustive list. To fully address the shortfall, the DI should review all SOPs relating to licensed activities to ensure they contain the necessary level of detail.</p> <p><i>(Refer to advice item 1)</i></p>	<p><b>Minor</b></p>
<p>GQ2 There is a documented system of quality management and audit.</p>	<p>While some traceability audits of PM tissue have been carried out, these have been narrow in their scope and it is unclear whether non-conformances identified have been addressed.</p> <p><i>(Refer to advice items 3, 7)</i></p>	<p><b>Minor</b></p>

GQ3 Staff are appropriately qualified and trained in techniques relevant to their work and are continuously updating their skills	While porters receive basic instruction in mortuary procedures from more experienced portering colleagues, they do not receive formal training from mortuary staff to increase their awareness and understanding of local procedures and to highlight key risk areas. In particular, portering staff should understand what types of incident are reportable within the Trust as incidents and, to the HTA, as HTARIs.	<b>Minor</b>
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### Advice

The HTA advises the DI to consider the following to further improve practices:

No.	Standard	Advice
1.	GQ1	The DI is advised to update SOPs for the handling and disposal of products of conception (POCs) to reflect discussions at the inspection on forthcoming changes to systems and documentation to streamline current practices. The current process has several steps at which delays could potentially occur, which may ultimately result in POCs not being disposed of promptly.
2.	GQ1	The DI is advised to introduce a reconciliation check of numbers of blocks and slides against the relevant Masterlab record upon transfer to the mortuary, and to detail this in SOP/CP/H96 "Handling post mortem specimens in the laboratory".
3.	GQ2	The DI is advised to seek input from colleagues in the Pathology Department with quality management responsibility on how to perform PM tissue traceability audits and manage any non-conformances found in such audits.
4.	GQ3, GQ7	The DI is advised to develop procedural flowcharts, or to keep hard copies of key SOPs, in the mortuary body store for portering staff to refer as and when necessary.
5.	GQ3	The DI is advised to review mortuary staff annual appraisal records to ensure they have been completed correctly and are signed promptly by the appraiser and the appraisee.
6.	GQ4	The DI is advised to consider introducing a system to highlight when tissues or organs need to be repatriated with a body prior to its release to a funeral director. This could, for example, be done by placing a sign on the fridge door or on the deceased person's shroud.
7.	GQ8	The DI is advised to ensure that all documented risk assessments for mortuary procedures are written using the same template and detail all existing risk mitigation measures, such as those for managing bodies with the same or similar sounding names. The DI is further advised that risk assessments should address all mortuary activities, such as the occasional release outside normal working hours of a body to a funeral director. The DI may also wish to review the 'consequence' gradings should a HTARI occur, to reflect the significant impact which such an incident may have on the deceased, or to their families.

8.	PFE3	The DI is advised to state on the 'Mortuary body store temperature log' the current upper and lower acceptable temperature limits for fridges and freezers. The DI is also advised to periodically audit fridge and freezer temperature logs so that any gradual upward or downward drifts, or excursions from appropriate limits, are detected. The use of correction fluid in temperature logs should be discouraged.
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### **Concluding comments**

Despite the three minor shortfalls, areas of strength were identified. The DI is in regular communication with mortuary staff and Bereavement Office staff. Bodies stored in the mortuary are checked weekly to verify that records are correct, and to identify bodies in storage for longer than anticipated that need to be followed up with the appropriate authority. The mortuary premises are to a good standard. As an example of good practice, mortuary staff affix A4 size magnetic signage to fridge doors, and place smaller laminated versions on the deceased's shroud, to denote patients with the same, or similar sounding, names.

There are a number of areas of practice that require improvement, including three minor shortfalls. The HTA has also given advice to the Designated Individual with respect to further strengthening governance and quality systems.

The HTA requires that the Designated Individual addresses the shortfalls by submitting a completed corrective and preventative action (CAPA) plan within 14 days of receipt of the final report (refer to Appendix 2 for recommended timeframes within which to complete actions). The HTA will then inform the establishment of the evidence required to demonstrate that the actions agreed in the plan have been completed.

The HTA has assessed the establishment as suitable to be licensed for the activities specified, subject to corrective and preventative actions being implemented to meet the three minor shortfalls identified during the inspection.

**Report sent to DI for factual accuracy: 18 June 2014**

**Report returned from DI: 20 June 2014**

**Final report issued: 20 June 2014**

**Inspection CAPA Plan Closure Statement:**

### **Completion of corrective and preventative actions (CAPA) plan**

Based on information provided, the HTA is satisfied that the establishment has completed the agreed actions in the CAPA plan and in doing so has taken sufficient action to correct all shortfalls addressed in the Inspection Report.

**Date: 16 October 2014**

## Appendix 1: HTA standards

The HTA standards applicable to this establishment are shown below; those not assessed during the inspection are shown in grey text. Individual standards which are not applicable to this establishment have been excluded.

Consent standards
<b>C1 Consent is obtained in accordance with the requirements of the Human Tissue Act 2004 (HT Act) and as set out in the code of practice</b>
<ul style="list-style-type: none"><li>• There is a documented policy which governs consent for post-mortem examination and the retention of tissue and reflects the requirements of the HT Act and the latest version of the HTA Code of Practice on consent.</li><li>• There is a documented SOP detailing the consent process (including who is able to take consent, what training they must receive, and what information must be provided to those giving consent for post-mortem examination).</li><li>• There is written information about the consent process (provided to those giving consent), which reflects the requirements of the HT Act and the latest version of the HTA Code of Practice on consent.</li></ul>
<b>C2 Information about the consent process is provided and in a variety of formats</b>
<ul style="list-style-type: none"><li>• Relatives are given an opportunity to ask questions.</li><li>• Relatives are given an opportunity to change their minds and it is made clear who should be contacted in this event.</li><li>• Information contains clear guidance on options for how tissue may be handled after the post-mortem examination (repatriated with the body, returned to the family for burial/cremation, disposed of or stored for future use).</li><li>• Where consent is sought for tissue to be retained for future use, information is provided about the potential uses in order to ensure that informed consent is obtained.</li><li>• Information on the consent process is available in different languages and formats, or there is access to interpreters/translators.</li></ul>
<b>C3 Staff involved in seeking consent receive training and support in the implications and essential requirements of taking consent</b>
<ul style="list-style-type: none"><li>• There is a training programme for taking consent for post-mortem examination and tissue retention which addresses the requirements of the HT Act and HTA code of practice on consent.</li><li>• Refresher training is available (e.g. annually).</li><li>• Attendance at consent training is documented.</li><li>• If untrained staff are involved in consent taking, they are always accompanied by a trained individual.</li></ul>

## Governance and quality system standards

### GQ1 All aspects of the establishments work are supported by ratified documented policies and procedures as part of the overall governance process

- Documented policies and SOPs cover all mortuary/laboratory procedures relevant to the licensed activity. These may include:
    - post-mortem examination, including the responsibilities of the APTs and Pathologists (e.g. evisceration) and management of high risk cases
    - record keeping
    - receipt and release of bodies, which reflect out of hours arrangements
    - lone working in the mortuary
    - transfer of bodies and tissue (including blocks and slides) to other establishments or off site
    - ensuring that tissue is handled in line with documented wishes of the relatives
    - disposal of tissue (including blocks and slides)
- (Note that individual SOPs for each activity are not required. Some SOPs will cover more than one activity.)*
- Policies and procedures are regularly reviewed (for example, every 1-3 years).
  - There is a system for recording that staff have read and understood the latest versions of these documents.
  - Deviations from documented SOPs are recorded and monitored.

### GQ2 There is a documented system of quality management and audit

- There is a quality manual which includes mortuary activities.
- Policies and SOPs are version controlled (and only the latest versions available for use).
- There is a schedule for audits to be carried out (which may include vertical and/or horizontal audits).
- Audits include compliance with documented procedures, records (for completeness) and traceability.
- Audit findings document who is responsible for follow up actions and the timeframe for completing those actions.
- Regular audits of tissue being stored at the establishment ensure that staff are fully aware what material is held and why.
- There is a complaints system in place.

### GQ3 Staff are appropriately qualified and trained in techniques relevant to their work and are continuously updating their skills

- Staff are appropriately trained/qualified or supervised.
- Staff have annual appraisals.
- Staff are given opportunities to attend training courses, either internally or externally.
- Attendance by staff at training events is recorded.



- There is a documented training programme for new mortuary staff (e.g. competency checklist).

**GQ4 There is a systematic and planned approach to the management of records**

- There is a system for managing records which includes which records must be maintained, how they are backed up, where records are kept, how long each type of record is retained and who has access to each type of record.
- There are documented SOPs for record management.

**GQ6 A coding and records system facilitates traceability of bodies, body parts, tissues and cells, ensuring a robust audit trail**

- Bodies are tagged/labelled upon arrival at the mortuary.
- There is a system to track each body from admission to the mortuary to release for burial or cremation (e.g. mortuary register, patient file, transport records).
- Organs and tissue samples taken during PM examination are fully traceable.
- Details of organs retained and the number of wax blocks and tissue slides made are recorded.
- The traceability system includes the movement of tissue samples between establishments.
- Details are recorded of tissue that is repatriated or released with the body for burial or cremation.
- Regular audits of tissue storage and traceability are undertaken to ensure compliance with operational procedures; tissue samples found which are not being stored with consent are disposed of with reference to the family's wishes.
- Multiple identifiers used, including at least one unique identifier (e.g. post mortem number, name, dates of birth/death, etc) to identify bodies and tissue.

**GQ7 There are systems to ensure that all adverse events, reactions and / or incidents are investigated promptly**

- Staff are trained in how to use the incident reporting system.
- Staff know how to identify incidents and near-misses which must be reported, including those that must be reported to the HTA
- The incident reporting system clearly outline responsibilities for reporting, investigating and follow up for incidents.
- The incident reporting system ensures that follow up actions are identified (i.e. corrective and preventative actions) and completed.
- Information about incidents is shared with all staff (including the reporter) to avoid repeat errors.

**GQ8 Risk assessments of the establishment's practices and processes are completed regularly and are recorded and monitored appropriately**

- All procedures related to the licensed activities (as outlined in standard GQ1) are risk assessed.
- Risk assessments include risks associated with non-compliance with HTA standards as well as health and safety risks.

- Risk assessments are reviewed regularly (along with SOPs), for example every 1-3 years.
- Risk assessments include how to mitigate the identified risks; this includes actions that need to be taken, who is responsible for each action, deadlines for completing actions and confirmation that actions have been completed.

## Premises, facilities and equipment standards

### **PFE1 The premises are fit for purpose**

- There is sufficient space for the activities to be carried out.
- Refrigerated storage units are in good working condition and well maintained.
- Surfaces are made of non-porous materials.
- The premises are in reasonable condition (structure and cleanliness of floors, walls, entranceways).
- The premises are secure (e.g. there is controlled access to bodies, tissue, equipment and records).

### **PFE 2 Environmental controls are in place to avoid potential contamination**

- There is clear separation of clean, transitional and dirty zones (e.g. doors, floor markings, signs).
- There is appropriate PPE available and routinely worn by staff.
- There is adequate critical equipment and/or PPE available for high risk post mortems.
- There are documented cleaning and decontamination procedures.
- There are documented cleaning schedule and records of cleaning and decontamination.

### **PFE3 There are appropriate facilities for the storage of bodies, body parts, tissues and cells, consumables and records.**

- There is sufficient capacity for storage of bodies, organs and tissues.
- Temperatures of fridges and freezers are monitored on a regular basis.
- There are documented contingency plans in place should there be a power failure, or overflow.
- Bodies are shrouded whilst in storage.
- There is separate storage for infants and babies. If not, special measures are taken for the bodies of infants and babies.

### **PFE 4 Systems are in place to protect the quality and integrity of bodies, body parts, tissues and cells during transport and delivery to a destination**

- There are documented procedures for transportation of bodies and tissue anywhere outside the mortuary (e.g. lab, other establishment), including record-keeping requirements.
- There are written agreements in place with any external parties (e.g. undertaker, or courier) who transport bodies and/or tissue behalf of the establishment (laboratory or mortuary).

*(Note that coroners usually have their own agreements with external parties for transportation bodies and tissue; however, documentation for traceability purposes must still be maintained by the establishment for these cases.)*

**PFE5 Equipment is appropriate for use, maintained, quality assured, validated and where appropriate monitored**

- Items of equipment in the mortuary are in a good condition and appropriate for use:
  - fridges / Freezers
  - hydraulic trolleys
  - post mortem tables
  - hoists
  - saws (manual and/or oscillating)
  - PPE for high risk cases (e.g. respirators)
- The use of porous materials is kept to a minimum and has been risk assessed
- Maintenance/service records are kept for equipment, including fridges/freezers, trolleys, post mortem tables (if draught) and post mortem suite ventilation.

*(Note: These records may be held by the mortuary or centrally by the Trust, e.g. Estates Department.)*

**Disposal Standards**

**D1 There is a clear and sensitive policy for disposing of human organs and tissue**

- There is a documented Trust or mortuary/laboratory policy for the disposal of human tissue, which reflects the requirements of the HTA code of practice on disposal.
- The policy states the position with regard to the retention and use of microscope slides, and in particular that tissue slides must be disposed of or returned to the family in accordance with their wishes if consent is not obtained for their continued storage and future use once the PM has concluded.

**D2 PM tissue is disposed of if consent is not given for its storage and use for scheduled purposes**

- There are documented procedures for disposal of human tissue, which include methods of disposal for whole organs, wet tissue, wax blocks and microscope slides.
- Tissue is disposed of in accordance with the documented wishes of the deceased person's family.
- Disposal details of organs and tissue blocks are recorded, including the date and method of disposal.
- There is a rolling programme of tissue disposal that ensures that tissue, including microscope slides, is disposed of in a timely fashion when it is no longer needed for the purposes of the Coroner or to determine the cause of death.



## Appendix 2: Classification of the level of shortfall

Where the HTA determines that a licensing standard is not met, the improvements required will be stated and the level of the shortfall will be classified as 'Critical', 'Major' or 'Minor'. Where the HTA is not presented with evidence that an establishment meets the requirements of an expected standard, it works on the premise that a lack of evidence indicates a shortfall.

The action an establishment will be required to make following the identification of a shortfall is based on the HTA's assessment of risk of harm and/or a breach of the HT Act or associated Directions.

### 1. Critical shortfall:

A shortfall which poses a significant risk to human safety and/or dignity or is a breach of the Human Tissue Act 2004 (HT Act) or associated Directions

*or*

A combination of several major shortfalls, none of which is critical on its own, but which together could constitute a critical shortfall and should be explained and reported as such.

A critical shortfall may result in one or more of the following:

- (1) A notice of proposal being issued to revoke the licence
- (2) Some or all of the licensable activity at the establishment ceasing with immediate effect until a corrective action plan is developed, agreed by the HTA and implemented.
- (3) A notice of suspension of licensable activities
- (4) Additional conditions being proposed
- (5) Directions being issued requiring specific action to be taken straightaway

### 2. Major shortfall:

A non-critical shortfall that:

- poses a risk to human safety and/or dignity, or
- indicates a failure to carry out satisfactory procedures, or
- indicates a breach of the relevant CoPs, the HT Act and other relevant professional and statutory guidelines, or
- has the potential to become a critical shortfall unless addressed

*or*

A combination of several minor shortfalls, none of which is major on its own, but which, together, could constitute a major shortfall and should be explained and reported as such.

In response to a major shortfall, an establishment is expected to implement corrective and preventative actions within 1-2 months of the issue of the final inspection report. Major shortfalls pose a higher level of risk and therefore a shorter deadline is given, compared to minor shortfalls, to ensure the level of risk is reduced in an appropriate timeframe.

### 3. Minor shortfall:

A shortfall which cannot be classified as either critical or major, but which indicates a departure from expected standards.

This category of shortfall requires the development of a corrective action plan, the results of which will usually be assessed by the HTA either by desk based or site visit.

In response to a minor shortfall, an establishment is expected to implement corrective and preventative actions within 3-4 months of the issue of the final inspection report.

### **Follow up actions**

A template corrective and preventative action plan will be sent as a separate Word document with both the draft and final inspection report. You must complete this template and return it to the HTA within 14 days of the issue of the final report.

Based on the level of the shortfall, the HTA will consider the most suitable type of follow-up of the completion of the corrective and preventative action plan. This may include a combination of

- a follow-up site-visit inspection
- a request for information that shows completion of actions
- monitoring of the action plan completion
- follow up at next desk-based or site-visit inspection.

After an assessment of your proposed action plan you will be notified of the follow-up approach the HTA will take.